



**Tiwi Islands Regional Council
Regional Plan and Budget
2026 / 2027**



Acknowledgments

The Tiwi Islands Regional Council (TIRC) respectfully acknowledges the Traditional Owners and Custodians of Country, and recognise their continuing connection to land, waters and community.

We will continue to share the cultures, warmth and generosity of Tiwi Islander people and communities. We pay our respects to the people, the culture and to Elders past, present and future.



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Message from the Mayor



Over the past year, Tiwi Islands Regional Council has faced some significant challenges, particularly in the areas of waste management, road maintenance and essential infrastructure services across our communities.

Like many remote councils, we continue to work within the realities of rising operational costs, ageing infrastructure, workforce pressures and limited funding. These challenges have at times impacted the level of service our communities expect and deserve. Council understands the frustration this can cause and remains committed to improving how we deliver services across the Tiwi Islands.

Despite these difficulties, this Regional Plan and Budget represents an important step forward for Council.

This year's plan focuses on strengthening Council operations, improving long-term infrastructure planning, investing in community safety and building more sustainable systems for waste management and environmental services. We are also continuing to advocate strongly to both Territory and Commonwealth Governments for the support and investment needed in remote communities like ours.

Council is committed to developing practical, achievable plans that reflect the priorities of our communities. Through our Local Authorities, community consultation and ongoing engagement with Elders, skin groups and residents, we will continue listening to the voices of our people and working together toward positive outcomes.

I want to acknowledge the dedication of our Councillors, Local Authority members, staff and community leaders who continue to work hard during challenging times. Their commitment to the Tiwi Islands and our future is deeply valued.

As Mayor, I remain confident that by working together, planning carefully and focusing on long-term outcomes, we can continue building a stronger, safer and more sustainable future for our communities.

Mayor Lynette De Santis

Tiwi Islands Regional Council

Message from the CEO



Welcome to the Tiwi Islands Regional Council 2026/2027 Regional Plan and Budget.

Having worked closely across Council operations and infrastructure, I have seen firsthand both the challenges we face and the opportunities available to us.

This experience has given me a strong understanding of our communities, our services, and the work required to strengthen Council and build a sustainable future.

As CEO, my priority is ensuring Council gets the fundamentals right. We need strong governance, responsible financial management, effective asset management, and a clear understanding of our priorities. By moving from a reactive approach to a more planned and proactive way of operating, we can make better use of our resources and deliver lasting outcomes for our communities.

This Regional Plan outlines our commitment to strengthening core service delivery, improving workforce capability, maintaining and growing our asset base, and building the systems and processes required to support long-term sustainability. It also reflects our commitment to advocating for the infrastructure and resources needed to meet the aspirations of our communities.

We will be committed to fostering a culture of accountability, transparency, and continuous improvement.

This means being honest about our challenges, supporting our staff to succeed, and ensuring Council remains focused on delivering practical outcomes for the communities we serve.

Success will be measured by reliable services, well maintained infrastructure, stronger organisational capability, increased local employment opportunities, and the confidence our communities have in their Council.

I would like to thank our Mayor, Councillors, Local Authorities, staff, and community members for their ongoing support and commitment.

I look forward to working together as we strengthen Council and deliver positive outcomes for the Tiwi Islands.

Heidi Dorn

Chief Executive Officer
Tiwi Islands Regional Council

About Tiwi Islands Regional Council

The Tiwi Islands Regional Council (TIRC) operates across four key locations:

- Wurrumiyanga
- Pirlangimpi
- Milikapiti
- Darwin

Contacting TIRC

When requesting a response from TIRC or its representatives, please include your full name, phone number, postal address, and email address so we can respond to your enquiry efficiently.

Website	www.tiwiislands.nt.gov.au
Email	ContactUs@tiwiislands.nt.gov.au
Postal Address	PO Box 38026, Winnellie NT 0822
Darwin	08 7929 2602
Wurrumiyanga	08 8970 9500
Pirlangimpi	08 8970 9600
Milikapiti	08 8939 4333

Access to Corporate Documents

TIRC is committed to transparency and compliance with the Local Government Act 2019 (NT). Key corporate documents are published on our official website: www.tiwiislands.nt.gov.au

These documents provide essential information about the Council's operations and services, including (but not limited to):

- Regional Council Plans and Budgets
- Annual Reports and Audited Financial Statements
- Information on Council Fees and Charges
- Meeting Dates, Agendas and Minutes
 - Ordinary Council Meetings (OCM)
 - Local Authority Meetings (WLA, PLA, MLA)

Our Region

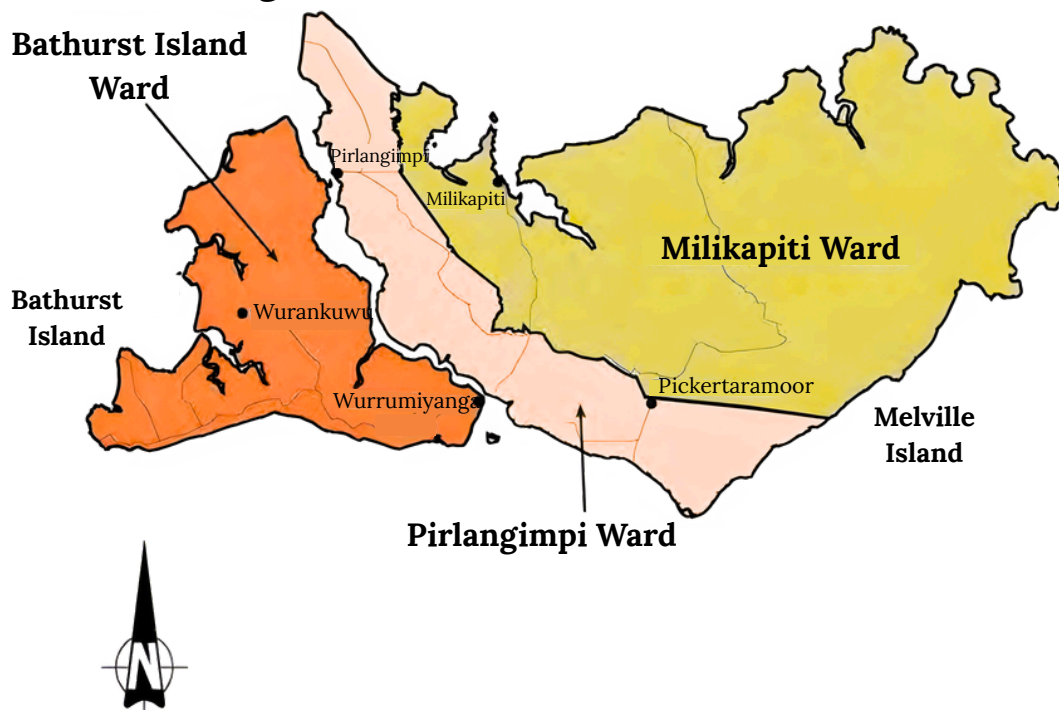
The Tiwi Islands Regional Council (TIRC) is the Australian Local Government representative body that covers Bathurst and Melville Islands.



TIRC delivers local government services and community programs to a population of 2,351 (ABS, 2021).

Tiwi people have maintained an unbroken connection to the land for tens of thousands of years and have been separated from the Australian mainland since the last ice age approximately 11,000 years ago. This isolation has produced a unique culture, defined by a singular language, complex kinship system, and connections to country, totemic relationships to animals and distinct dance and artistic styles.

Tiwi Islands Regional Council



Our Councillors

Bathurst Island Ward



**Councillor
Jennifer Clancy**



**Councillor
Brian Tipungwuti**



**Councillor
John Ross Pilakui**



**Councillor
Stanley Tipiloura**



**Councillor
Luke Tipuamantumirri**



**Deputy Mayor
Mary Dunn**

Milikapiti Ward



**Mayor
Lynette De Santis**

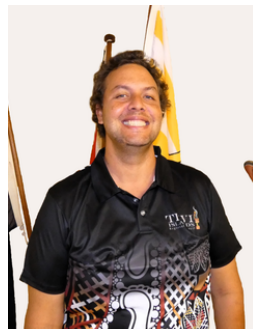


**Councillor
Pius Tipungwuti**



**Councillor
Jeffrey S Ullungura**

Pirlangimpi Ward



**Councillor
Daniel Costa**



**Councillor
Joseph Gideon Pangiraminni**



**Councillor
Deanne Rioli**

Councillor Portfolios

Directorate	Wurrumiyanga	Pirlangimpi	Milikapiti
Infrastructure and Asset Services			
Fleet & Trade	Jennifer Clancy	Deanne Rioli	Pius Tipungwuti
Civil Works	Jennifer Clancy	Deanne Rioli	Pius Tipungwuti
Town Services & Outstations	Stanley Tipiloura	Joseph Pangaraminni	Lynette De Santis
Homelands	Mary Dunn	Joseph Pangaraminni	Lynette De Santis
Community Development and Services			
Sport & Rec and Libraries	Stanley Tipiloura	Joseph Pangaraminni	Jeffery Ullungara
Youth & Community	Luke Tipuamantimirri	Joseph Pangaraminni	Jeffery Ullungara
Community Safety	Jennifer Clancy	Joseph Pangaraminni	Lynette De Santis
Corporate and Finance Services			
Finance	John Ross Pilaku	Daniel Costa	Lynette De Santis
ICT & Systems	John Ross Pilaku	Daniel Costa	Lynette De Santis
Human Resources	John Ross Pilaku	Daniel Costa	Lynette De Santis
Governance & Compliance	John Ross Pilaku	Daniel Costa	Lynette De Santis

Local Authorities

Local Authorities are a forum where community issues, concerns, ideas and projects can be raised and communicated to the Council. They play an important role as a two-way feedback mechanism between the Council and the community. Members represent the four skin groups of the Tiwi Islands and provide a link to cultural authority in our local decision making.

Our three largest communities, Wurrumiyanga, Pirlangimpi and Milikapiti are represented by local authorities. Each group meets quarterly to discuss community priorities for Council consideration.

The current membership of Tiwi Local Authorities is listed on the following pages.



Wurrumiyanga Local Authority

Local Authorities: Wurrumiyanga

Member	Position	Representative Group
Richard Tungatum	Chairperson	Miyartuwi (Pandanus)
Wayne Pilakui	Ordinary Member	Miyartuwi (Pandanus)
Mavis Kerinaia	Ordinary Member	Takaringuwi (Mullet)
Bonaventure Timaepatua	Ordinary Member	Takaringuwi (Mullet)
Bradley Tipiloura	Ordinary Member	Lorrula (Rock)
Ronald Joseph Tipungwuti	Ordinary Member	Lorrula (Rock)
Savio Timaepatua	Ordinary Member	Warntarringuwi (Sun)
Marie Francis Tipiloura	Ordinary Member	Warntarringuwi (Sun)
Miriam Agatha Tipungwuti	Ordinary Member	Wurankuwu
VACANT	Ordinary Member	Wurankuwu
Gavin Ackland	Ordinary Member	Non-Skin

Pirlangimpi Local Authority

Local Authorities: Pirlangimpi

Member	Position	Representative Group
Andrew Warrior	Chairperson	Non-Skin
Margaret Tipungwuti	Ordinary Member	Warntarringuwi (Sun)
Andrew Orsto	Ordinary Member	Warntarringuwi (Sun)
Carol Maria Puruntatameri	Ordinary Member	Miyartuwi (Pandanus)
VACANT	<i>Ordinary Member</i>	<i>Miyartuwi (Pandanus)</i>
Thecla Puruntatameri	Ordinary Member	Takaringuwi (Mullet)
Gareth Puruntatameri	Ordinary Member	Takaringuwi (Mullet)
Bernard Pangiraminni	Ordinary Member	Lorrula (Rock)
Rebekah Yunupingu	Ordinary Member	Lorrula (Rock)

Milikapiti Local Authority

Local Authorities: Milikapiti

Member	Position	Representative Group
Thomas Puruntatameri	Chairperson	Miyartuwi (Pandanus)
Patrick Freddy Puruntatameri	Ordinary Member	Miyartuwi (Pandanus)
Loretta Cook	Ordinary Member	Lorrula (Rock)
Roy Farmer	Ordinary Member	Lorrula (Rock)
Trevor Wilson	Ordinary Member	Warntarringuwi (Sun)
Edwina Moreen	Ordinary Member	Warntarringuwi (Sun)
Christine Joran	Ordinary Member	Takaringuwi (Mullet)
Edward Darcy	Ordinary Member	Takaringuwi (Mullet)
Jed Leech	Ordinary Member	Non-Skin

Audit and Risk Management Committee

The Tiwi Islands Regional Council Audit and Risk Management Committee was established in March 2016 in order to ensure that effective internal control and risk management frameworks exist across Council operations and as a way to facilitate best practice corporate governance.

Scope

The scope of the Audit and Risk Management Committee includes, but is not limited to the following:

- Oversight of compliance with statutory responsibilities and Council policies
- Assessment of internal financial accounting and management controls
- Review of risk management strategies and initiatives
- Adequacy of audit scope and coverage
- Monitoring the effectiveness and efficiency of external audits
- Management response and timeliness of action taken to correct audit findings

The Audit and Risk Management Committee is comprised of five members, consisting of three Councillors and two independent external members.

Members

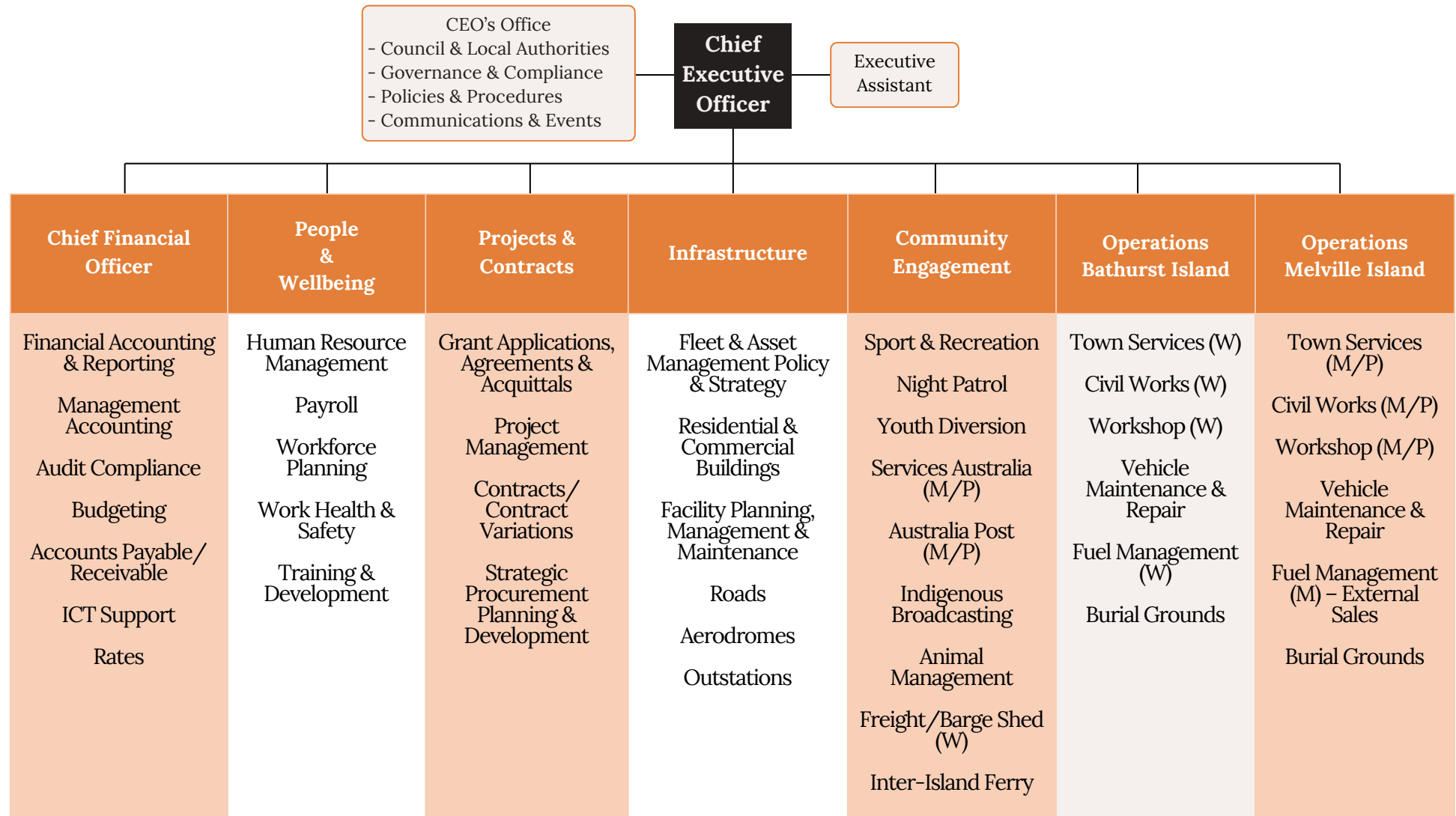
Member	Title
Aswin Kumar	Independent Chairperson
David Blair	External Member
John Ross Pilakui	Representing Bathurst Island Ward
Daniel Costa	Representing Pirlangimpi Ward
Lynette De Santis	Representing Milikapiti Ward

Meetings

Meeting dates, terms of reference, works plans and responsibilities of Audit and Risk Committee members can be downloaded from the Tiwi Islands Regional Council Website: www.tiwiislands.nt.gov.au

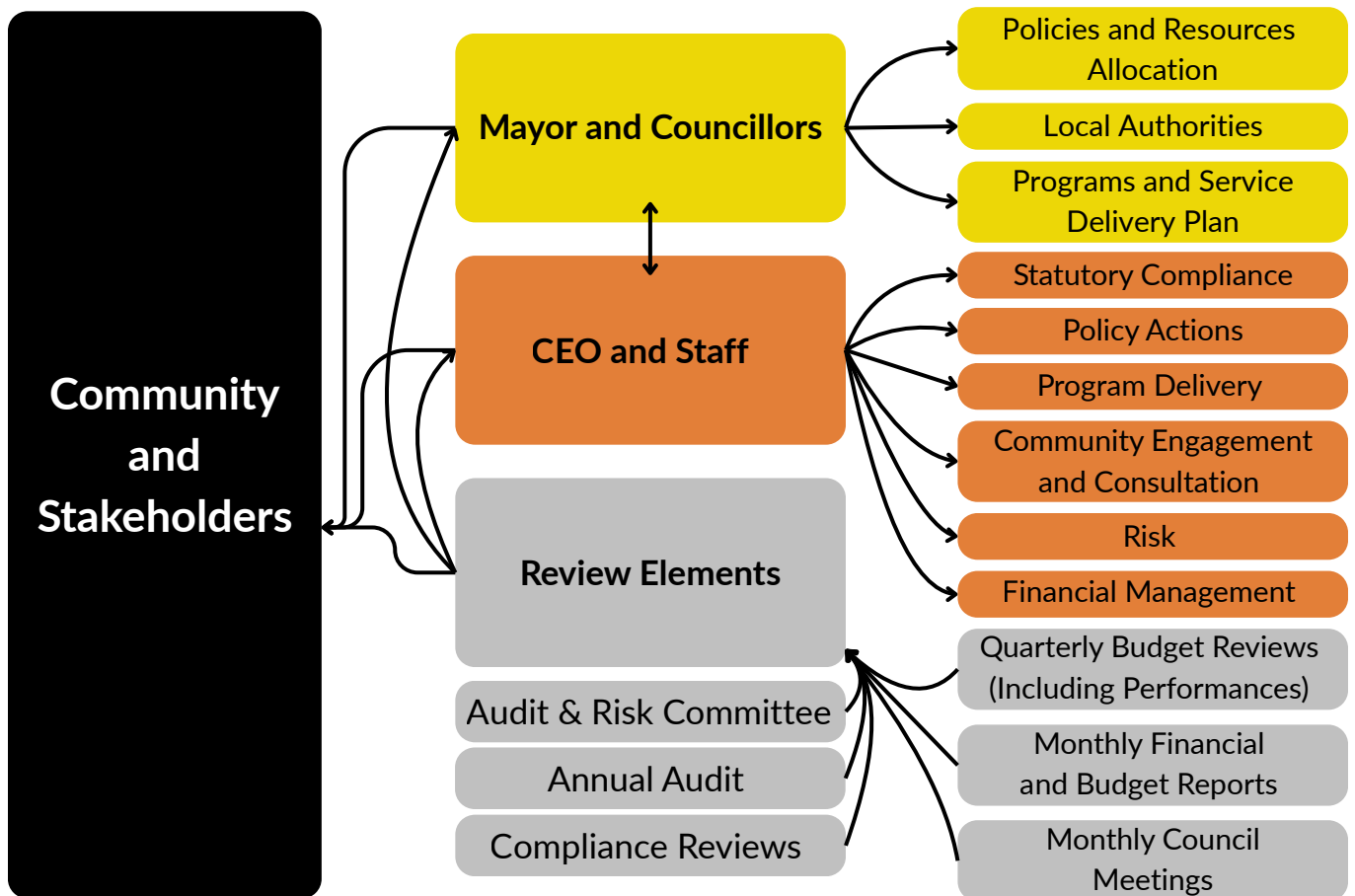
TIRC Corporate Structure

Our corporate structure is outlined below. Tiwi Islands Regional Council reviews this structure regularly to ensure resources are allocated appropriately and to foster collaboration across our organisation.



Governance Model

The governance model shows how different components of the organisation interact with each other and the community to deliver responsive, accountable governance to the Tiwi Islands.



Legal Frameworks and Assessments

The Local Government Act 2019 commenced on 1 July 2021 and provides for local government in the Northern Territory.

Requirements of a Regional Plan

Local Government Act 2019

22 Functions of council

1. The functions of a council include the following:
 - a. to plan for the future requirements of its area for local government services;
 - b. to provide services and facilities for the benefit of its area, its residents and visitors;
 - c. to make prudent financial decisions;
 - d. to manage the employment of the CEO;
 - e. to provide for the interests and well-being of individuals and groups within its area;
 - f. to carry out measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
 - g. to plan and develop council facilities and services in its area in a sustainable way;
 - h. to plan the use of council resources for the benefit of its area;
 - i. other functions assigned to the council under this Act or another Act.
2. The functions of a council may (if the council decides to perform the functions) include the following:
 - a. to promote its area as a location for appropriate industries or commerce or as an attractive tourist destination;
 - b. to establish or support programs that benefit its area.

23 Powers of council

A council may do all things necessary or convenient to be done for, or in relation to, the performance of the council's functions.

Assessment of Administration and Regulatory Framework

The regulatory and administrative framework that Tiwi Islands Regional Council (TIRC) operates within is set out by the *Local Government Act 2019* and associated regulations. With guidance from the NT government. This Regional Plan reflects the requirements of a Regional Plan as outlined in the *Local Government Act 2019*.

The *Local Government Act 2019* legislates the creation and function of local councils in the Northern Territory. All local government areas function under this legislative framework, however, there are significant barriers to sustainable operations and service delivery in remote communities. These barriers include short term funding grants which fill a gap created by limited-service providers and market failure, which obstruct long term financial planning and sustainability. The imposition of onerous compliance requirements disadvantages remote communities that already struggle to raise revenue through the impracticality of issuing fines and an extremely limited rates base.

TIRC is responsible for enforcing Council By-Laws that control particular activities within Tiwi community boundaries at Wurrumiyanga, Pirlangimpi and Milikapiti. These by-laws pertain to littering, animal management and the expected behaviour of Councillors. However, these by-laws can be difficult to enforce in our remote context.

Council understands the important role that administration and reporting measures play in our governance model however seeks recognition of the pressure that they place on regional and remote councils. An absence of financial assistance for administration will contribute towards greater inequality between municipalities and regional councils. The resources to achieve regulatory compliance are drawn from Council's minimal discretionary funds. With limited funds available Council must often choose between allocating funds to community projects or to achieving regulatory measures.

Hierarchy of plans

We recognise the importance of having relevant and meaningful plans to assist management in delivering the Council's priorities.

The 'TIRC Strategic Plan – Towards 2030 Vision and Beyond' sets out our overarching vision and our aspirations. Each element of the strategic plan informs the next level of our corporate planning. Our Council objectives are derived from our goals. They are realistic expectations that will be used in the coming year to create operational plans for each business unit.

Sitting below the Regional Council Plan will be the Local Authority Plans. These plans will be developed to clearly define Local Authority priorities for the coming years. These plans will be aligned with the goals and objectives of the Council Plan.

Considering our strategic plan in this way enables us to measure progress against objectives and more effectively report back to Council, stakeholders and the NT Government on our activity.

You can find a copy of 'TIRC Strategic Plan – Towards 2030 Vision and Beyond' at our website www.tiwiislands.nt.gov.au or refer to Appendix A at the end of this report.





Our Vision

“Service for a Tiwi future”

Our Mission

Represent the Tiwi community by:

- Deliver services that meet the Tiwi community’s needs.
- Provide leadership to the Tiwi community.
- Comply with all obligations prescribed by legislation.
- Being an advocate to other levels of Government.
- Facilitating activity in partnership with others.

Our Goals

In creating our strategic plan, our Councillors and staff met to determine the overarching goals that drive our service delivery and informs Council plans, actions and behaviours. Our organisational goals are to:

1. Develop and retain employees and emphasize the recruitment of local people.
2. Provide effective Council services to Tiwi Communities and other stakeholders.
3. Manage finances, assets and infrastructure in a responsible, accountable and transparent manner.
4. Manage resources in an environmentally sustainable manner, respecting country and culture.
5. Improve Council operations.
6. Communicate in an open, honest and culturally appropriate way.
7. Achieve best practice in compliance and governance.
8. Facilitate the development of socio-economically responsible opportunities on the Tiwi Islands.

Council Goals, Objectives and Service Delivery Plans

Council Goals, Objectives and Service Delivery Plans outline the ways in which each section of the Council can contribute to achieving the strategic goals of the Council.

Each contains the specific goal, strategy, key deliverance and performance indicators, the department that contributes to and the target dates.

Strategic Outcomes for our Goals, Objectives and Service Delivery Plans are laid out in the following order:

- Governance
- Infrastructure
- Community Safety, Development and Engagement
- Environment
- Economic Development



Strategic Outcome: Governance

Goal	Strategy	Key Deliverables	Key Performance Indicator	Department	Target
1.1 Improve Council Operations	1.1.1 Review of all Council policies and procedures	1.1.1.1 Review of Policy framework	Policy framework is reviewed with time-lines and policies are reviewed and assessed against legislative instruments	Governance	Dec-26
1.2 Manage our budgets to work more efficiently and reduce overheads	1.2.1 Budget model is reviewed and refreshed to align with legislative requirements	1.2.1.1 Budget with transparent line-items	Managers have clear line of sight and are managing their respective budgets	Finance	Ongoing
	1.2.2 Deliver unqualified 2025/26 Tiwi Islands Regional Council audited financial statements	1.2.2.1 End of year financials	Unqualified Audit	Finance	Nov-26
1.3 Meet legislative obligations	1.3.1 Deliver the 2025/26 Annual Report	1.3.1.1 Ensure 2025/26 Annual Report is compliant with legislative requirements and timeframes	Compliant Annual Report	Finance	Nov-26
	1.3.2 Review Strategic Plan – Towards 2030 Vision and Beyond	1.3.2.1 Review Strategic Plan with Councillors	An achievable and well-consulted plan is presented to Council for adoption.	Governance	Dec-26

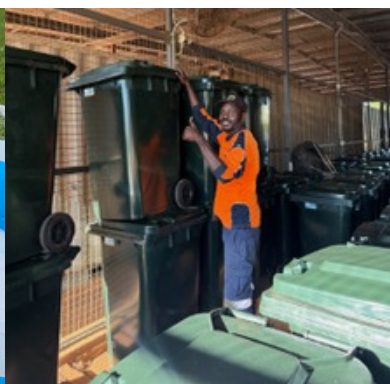
Strategic Outcome: Infrastructure

Goal	Strategy	Key Deliverables	Key Performance Indicator	Department	Target
2.1 Provide effective Council services to the Tiwi Communities	2.1.1 Council Infrastructure meets community needs	2.1.1.1 Develop and adopt 7 year infrastructure plans for each community	An achievable and well-consulted plan is presented to Council for adoption. Plans are developed with Community Safety and WHS considerations a priority.	Infrastructure	Jun-27
		2.1.1.2 Develop a 3 year Asset Management Plan	Clearly articulated and costed maintenance plans are developed	Infrastructure	Jun-27
		2.1.1.3 Develop a Maintenance Plan for each community	Clearly articulated and costed maintenance plans are developed	Operations (BI) Operations (MI)	Oct-26
		2.1.1.4 Develop an Outstation Maintenance Plan	Clearly articulated and costed maintenance plans are developed	Infrastructure	Oct-26
		2.1.1.5 Develop a compliant Airport Management Plan	An airport management plan with pathway to compliance is endorsed by Council Regular reporting against the Airport Management Plan to Council	Infrastructure	Dec-26
		2.1.1.6 Develop a road management plan	An achievable and well consulted plan is presented to council for adoption	Infrastructure	Feb-27

Strategic Outcome: Community Safety, Development and Engagement

Goal	Strategy	Key Deliverables	Key Performance Indicator	Department	Target
3.1 Create employment opportunities	3.1.1 We invest in the attraction and retention of key skills within our community	3.1.1.1 Identify and facilitate or participate in key programs that retain and introduce employment or contracting within communities	Development of an Organisational Development Plan	People & Wellbeing	Ongoing
3.2 Develop Work Health and Safety culture	3.2.1 Develop and implement WHS program	3.2.1.1 Develop WHS Safe Work Method Statement	A register and record of Safe Work Method Statements is implemented	People & Wellbeing	Ongoing
		3.2.1.2 Implement 'pre-start' inspections	Inspections are completed and recorded daily	People & Wellbeing	Ongoing
		3.2.1.3 Implement regular WHS inspection program	Inspections are assigned to appropriate officers and carried out as per roster and logged in WHSM System	People & Wellbeing	Ongoing

3.3 Engage with community elders and skin groups including two-way conversations at Local Authority meetings	3.3.1 Ensure Local Authority meetings are well advertised to the community with notice in accordance with legislation	3.3.1.1 Local Authority notices and agendas are distributed in accordance with legislation with copies available on website and at Council offices in hard-copy prior to meetings.	All meetings are notified as per legislation All agendas are published as per legislation (3 days prior)	Governance	Ongoing
	3.3.2 Implement Community 'Yarning' opportunities for feedback	3.3.2.1 Community 'Yarning' sessions are held regularly and attended by community	Gathering of matters from community at 'Yarning' sessions to be referred to Local Authority	Governance	Ongoing
3.4 Contribute to a safer community environment	3.4.1 Develop a Community Safety strategy	3.4.1.1 Develop a Community Safety strategy for each community	An achievable and well-consulted plan is presented to Council for adoption	Community Services	Oct-26
	3.4.2 Develop a Youth Diversion Program	3.4.2.1 Develop a Youth Diversion Program for each community	An achievable and well-consulted plan is presented to Council for adoption	Community Services	Feb-27
	3.4.3 Develop a Sport and Active Recreation Program	3.4.3.1 Develop a Sport and Active Recreation Program for each community	An achievable and well-consulted plan is presented to Council for adoption	Community Services	Nov-26



Strategic Outcome: Environment

Goal	Strategy	Key Deliverables	Key Performance Indicator	Department	Target
4.1 Manage resources in an environmentally sustainable manner, respecting country and culture	4.1.1 Develop and implement a better practice waste disposal and management plan which includes disposal of e-waste and recycling	4.1.1.1 Develop a waste disposal and management plan	An achievable and well-consulted plan taking into consideration better practice is presented to Council/Management for adoption	Infrastructure	Ongoing
4.2 Implement a 'Containers for Change' Program	4.2.1 Containers for Change is established and utilised by the community	4.2.1.1 Containers for Change program operating on the island	Number of containers collected monthly Improvement in reduction of containers littering the community	Infrastructure	Ongoing



Strategic Outcome: Economic Development

Goal	Strategy	Key Deliverables	Key Performance Indicator	Department	Target
5.1 Facilitate the development of socio-economically responsible opportunities on the Tiwi Islands	5.1.1 Participate in the Tiwi Partners Economic cooperation				
	5.1.2 Support local businesses and service providers where possible	5.1.2.1 Include in procurement strategy priority awarding of contracts to local providers	Number of contracts awarded to local providers	Projects & Contracts	Ongoing
	5.1.3 Partner with other Tiwi based enterprises in major infrastructure developments that meet Council's strategic Infrastructure Plan	5.1.3.1 Based on priorities of Community Based Infrastructure plans identified in 2.1.1.1 partner with other businesses to co-fund/deliver as appropriate.	Number of infrastructure partnerships entered into	Projects & Contracts Infrastructure	Ongoing
	5.1.4 Identify and partner in major events which draw tourists to the Islands	5.1.4.1 Develop a Major Events strategy for the Tiwi Islands	An achievable and well-consulted plan is presented to Council for adoption	Projects & Contracts	Ongoing

Budget

Budget for the Financial Year Ending 30 June 2027

FY 2026-2027 Annual Budget Review

This document outlines the Tiwi Islands Regional Council's Annual Budget for the 2026/2027 Financial Year, prepared in accordance with Part 10.5 of the Local Government Act 2019. The budget presents Council's financial projections to support the delivery of services to the communities it serves.

For the financial year ending 30 June 2027, the council anticipates a **Total Income of approximately \$ 17.9 million**. This revenue is derived from a variety of sources, including:

- **\$ 4.40 million from Rates and Statutory Charges**
- **\$1.45 million from Fees and Charges**
- **\$10.70 million from Grant Income**
- **\$1.10 million from Commercial and Other Income**

The council relies heavily on **Grant Funding** to meet its Operational and Capital Expenditure needs. Of the projected \$10.7 million in grant income, approximately **38%** is expected to come from **Untied Grants**, with the remaining **62%** from **Tied Grants**.

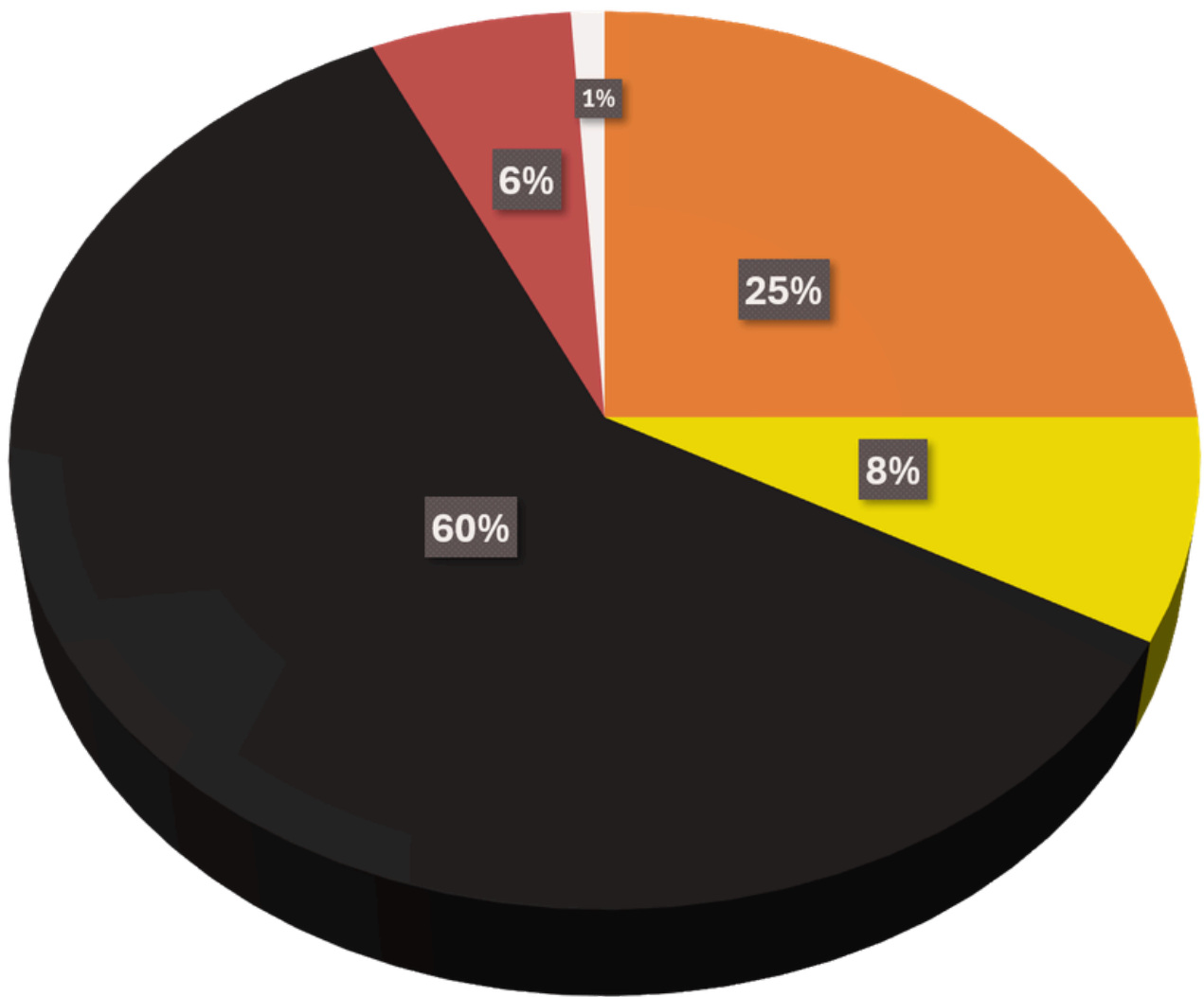
While the Council strives to provide accurate forecasts of grant revenue and related expenditures for 2026/2027 and beyond, some variability is expected due to uncertainties around the continuation and funding levels of specific programs.

On the expenditure side, the Council projects **Total Operating Expenses of \$21.8 million**, broadly distributed across the following key categories:

- **\$7.4 million for Employment Costs**
- **\$6.6 million for Contract and Material Expenses**
- **\$4.8 million for Depreciation, Amortisation, and Impairment**
- **\$2.92 million for Other Operational Expenses**

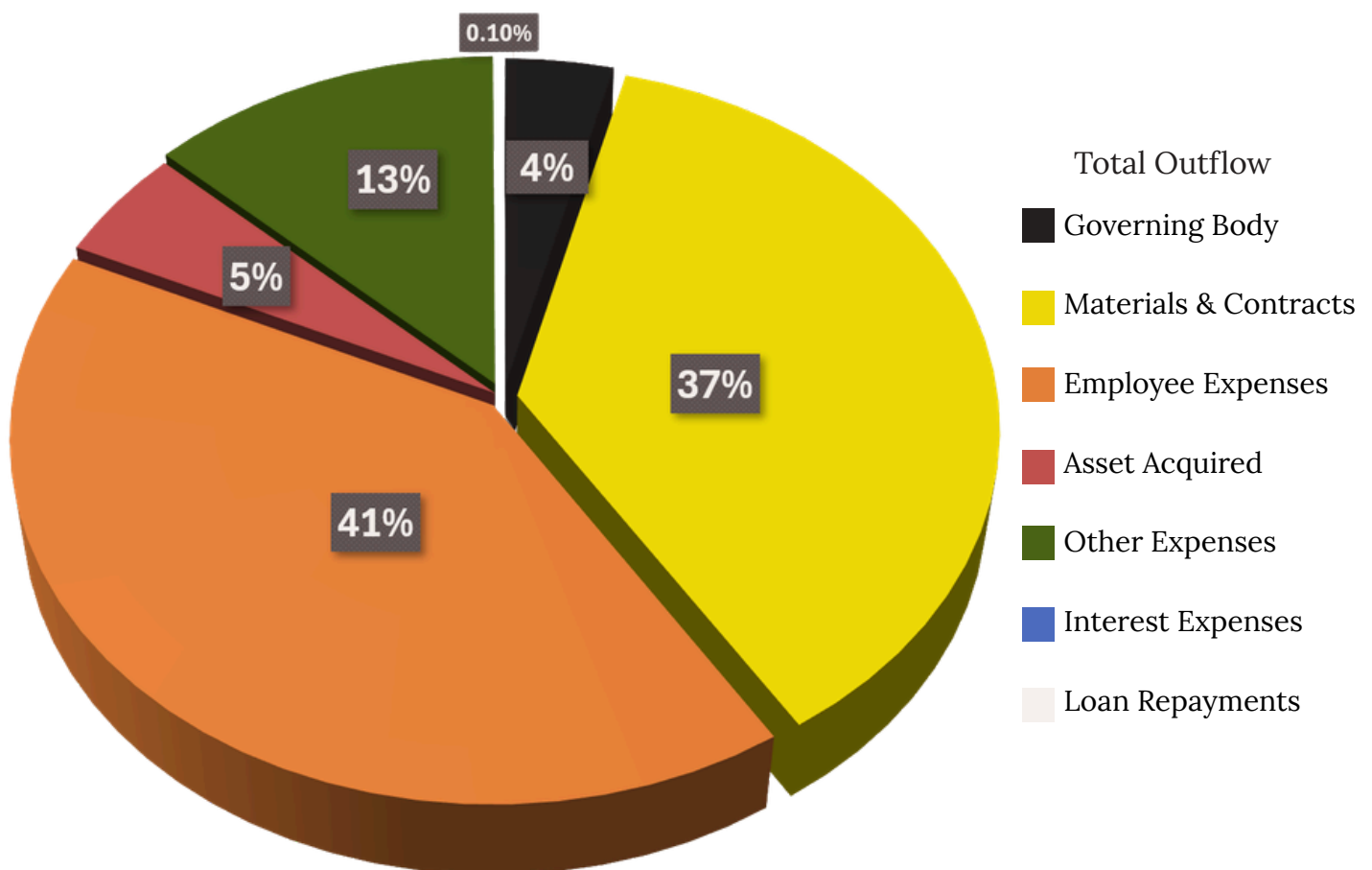
In conclusion, while Council remains dedicated to preserving Essential Services and enhancing Infrastructure, its Long-Term Financial Planning is very heavily dependent on Government Grant Funding and the challenges of managing aging assets. To ensure continued service delivery and long-term sustainability, the Council is committed to prioritising Strategic Asset Management and Diligent Financial Planning in the years ahead.

Budgeted Inflow_FY26-27	Amount	%
Rates & Charges	4,397,015	25%
Fees and Charges	1,445,552	8%
Operating Grants and Subsidies	10,718,407	60%
Commercial and Other Income	1,126,344	6%
Investment Income	175,000	1%
Total Inflow	17,862,318	100%



■ Rates & Charges	■ Operating Grants & Subsidies
■ Fees & Charges	■ Commercial & Other Income
■ Investment Income	

Budgeted Outflow _FY26-27	Amount	%
Governing Body	619,406	3%
Materials and Contracts	6,636,906	37%
Employee Expenses	7,394,436	41%
Asset Acquired	883,458	5%
Other Expenses	2,307,275	13%
Interest Expenses	-	0%
Loan Repayments *Note 1	10,000	0.10%
Total Outflow	17,851,482	100%



Total Projected Cash Outflow Excluding Depreciation, Amortisation & Impairment of \$4.8MI.

As per table 1 Budget & Long-Term Financial Plan

Note 1:

This is a principal repayment of interest free loan provided by the department in July 2008. The Council do not intend to raise any new borrowing during FY 2026-27.

A more detailed account of the Council's estimated income and expenditure is provided on the following pages.

Council has adopted a stance that ALL functions should meet an equitable share of the costs of the services that Council's infrastructure provides to enable their continued operation. In particular this means internal cost recovery (where possible) reflected in individual program budgets.

Staff housing

A fixed annual cost for staff housed by Council, charged according to the nature of the dwelling (1, 2 or 3 bedroom rates).

Motor vehicles

All budgeted for as part of fleet operations but charged according to functional use at rates that reflect daily, weekly, monthly or permanent assignment to any program or function. Where any program has been funded for the capital cost of such vehicles the cost is reduced to only cover running and service costs.

Grant administration fees

These are charged in accordance with the individual grant agreements.

ICT

A fixed annual cost for ICT equipment and services, on-charged to the programs according to services provided.

Council objectives

The Tiwi Islands Regional Council Strategic Plan sets out our goals and objectives. These goals are set out under the Strategic Plan section of this document along with Council objectives. The service delivery plans outline the indicators that Council will use to measure the success of each program in contributing to our objectives. The objectives will also be used by managers to develop work and operational plans for each program area.

Miscellaneous services

These are charged at Council's declared rates between functions, for example trades services provided to any other part of Council or machinery hire between functions. This budget also reflects a greater emphasis on cost recovery for services provided by Council to external parties and strives to avoid subsidisation of non-core services such as inter island transport.

Rates and charges for 2026/27

For the 2026-27 financial year, Rates and Charges will increase by 10% across all property categories, resulting in a Total Rates Levy of \$3,449,753. Charges for the year are projected to amount to \$844,681.

FY 2026/27 Budget - Rates and charges table

Charge or Rate	Application	Rate or Amount	Total to be Raised
Rate	Residential	10.61 cents in the dollar	\$3,449,753
Rate	Commercial	4.97 cents in the dollar	
Rate	Residential Tiwi resident	2.76 cents in the dollar	
Rate	Residential min amount	\$2,969.90	
Rate	Commerical min amount	\$2,969.90	
Rate	Residential Tiwi resident min amount	\$772.17	
Charge	Refuse - Residential	\$1,026.32	
Charge	Refuse - Commercial	\$1,086.69	
Charge	Refuse - Additional refuse bin Residential	\$262.24	
Charge	Refuse - Additional refuse bin Commercial	\$337.85	
Charge	Commerical - Waste Management Charge	\$1,537.82	
Charge	Residential - Waste Management Charge	\$1,173.07	
TOTAL			\$4,294,434

Other fees and charges

A full schedule of other fees and charges is available on our website (www.tiwiislands.nt.gov.au) or refer to Appendix B at the end of this report.

Relevant interest rate

The Council fixes the relevant interest rate for the late payment of rates and charges in accordance with Section 162 of the Act at a rate of 18% per annum which is to be calculated on a daily basis.

Payment

The Council determines the rates and charges of this declaration must be paid within 28 days of the issue of rates notice under section 159 of the Act.

Payments falling due on a weekend or public holiday may be paid by the following business day without incurring any penalty.

Alternatively, ratepayers may opt for payments monthly or quarterly. To do so they must seek the written agreement of the Council CEO. However, where such an option is exercised if payment is not received by the end of the relevant month or quarter, it will constitute a default, and the full balance of the annual amount will become payable and recoverable immediately.

A ratepayer who fails to pay the rates and charges notified under the relevant rates notice under section 159 of the Act may be sued for recovery of the principal amount of the rates and charges, late payment penalties and costs reasonably incurred by Council in recovering or attempting to recover the rates and charges.

Socio economic impact of rates

Council assessed the socio-economic impact on residents and local businesses when deliberating on residential and business rates.

TIRC recognises the circumstances of Tiwi homeowners and accordingly continues to allow concessions on their amount payable. This continued commitment to supporting Tiwi people demonstrates strong principles of social justice and creates opportunities for funds to enter into the local economy.

Council also has provisions in place for all ratepayers to be able to apply for and make periodic payments towards their rates and charges payable. This approach enables residents, of all socio-economic backgrounds, to make payments according to a fair and equitable timeframe.

Table 1. Budget and Long-Term Financial Plan

Income & Expenditure	Budget FY 2026-27	Budget FY 2027-28	Budget FY 2028-29	Budget FY 2029-30
OPERATING INCOME				
	A	B	C	D
Rates	3,522,546	3,874,801	4,262,281	4,688,509
Charges	874,469	961,916	1,058,107	1,163,918
Fees and Charges	1,445,552	1,590,108	1,749,119	1,924,030
Operating Grants and Subsidies	10,718,407	10,825,591	11,042,103	11,262,945
Interest / Investment Income	175,000	176,750	180,285	183,891
Commercial and Other Income	1,126,344	1,238,978	1,362,876	1,499,164
TOTAL OPERATING INCOME	17,862,318	18,668,144	19,654,771	20,722,457
OPERATING EXPENDITURE				
Employee Expenses	7,394,436	7,653,242	7,921,105	8,198,344
Materials and Contracts	6,636,906	7,499,438	7,960,654	8,438,293
Elected Member Allowances	436,340	451,612	467,418	483,778
Elected Member Expenses	116,996	121,091	125,329	129,716
Council Committee & LA Allowances	55,254	57,188	59,189	61,261
Council Committee & LA Expenses	10,816	11,195	11,586	11,992
Depreciation, Amortisation and Impairment	4,831,860	4,929,860	4,724,860	4,544,860
Interest Expenses	-	-	-	-
Other Expenses	2,307,275	2,538,003	2,791,803	3,070,983
TOTAL OPERATING EXPENDITURE	21,789,884	23,261,628	24,061,945	24,939,227
BUDGETED OPERATING SURPLUS (DEFICIT)	(3,927,565)	(4,593,484)	(4,407,175)	(4,216,770)

Table 1. Budget and Long-Term Financial Plan

Estimated Capital & Non Cash Adjustments

Capital & Non Cash Adjustments	Budget FY 2026-27	Budget FY 2027-28	Budget FY 2028-29	Budget FY 2029-30
	A	B	C	D
BUDGETED OPERATING SURPLUS (DEFICIT)	(3,927,565)	(4,593,484)	(4,407,175)	(4,216,770)
<i>Remove</i> NON-CASH ITEMS				
Less Non-Cash Income				
Add Back Non-Cash Expense	4,831,860	4,929,860	4,724,860	4,544,860
TOTAL NON-CASH ITEMS	4,831,860	4,929,860	4,724,860	4,544,860
Less ADDITIONAL OUTFLOWS				
Capital Expenditure	883,458	300,000	300,000	300,000
Borrowing Repayments (Principal Only)	10,000	10,000	10,000	10,000
Transfer to Reserves				
Other Outflows				
TOTAL ADDITIONAL OUTFLOWS	(893,458)	(310,000)	(310,000)	(310,000)
Add ADDITIONAL INFLOWS				
Capital Grants Income *Note 2				
Prior Year Forward Tied Funding				
Other Inflow of Funds				
Transfers from Reserves				
TOTAL ADDITIONAL INFLOWS	-	-	-	-
NET BUDGETED OPERATING POSITION	10,837	26,376	7,685	18,090

Note 2:

2.1 The Budgeted Capital Expenditure in Infrastructure section of \$578,458 out of Wurrumiyanga Multipurpose Hall Tied Funding, which is included in Grants and Subsidies of \$ 10.718Ml.

2.2 The Budgeted Capital Expenditure in Plant & Equipment section of \$305,000 is out of internally generated surplus of the Council during the year.

Capital Expenditure and Funding

Table 2.1 By class of infrastructure, property, plant and equipment.

	Budget FY 2026-27	Budget FY 2027-28	Budget FY 2028-29	Budget FY 2029-30
CAPITAL EXPENDITURE **	A	B	C	D
Infrastructure	578,458			
Plant & Equipment	305,000	200,000	200,000	200,000
Motor Vehicles	-	100,000	100,000	100,000
TOTAL CAPITAL EXPENDITURE*	883,458	300,000	300,000	300,000
TOTAL CAPITAL EXPENDITURE FUNDED BY **				
Tied Funding	578,458	-	-	-
Untied Funding	305,000	300,000	300,000	300,000
TOTAL CAPITAL EXPENDITURE FUNDING	883,458	300,000	300,000	300,000



Table 3.1 Budget by Planned Major Capital Works

Class of Assets	By Major Capital Project	Total Prior Years A	Budget FY 2026-27 B	Budget FY 2027-28 C	Budget FY 2028-29 D	Budget FY 2029-30 E	Total Planned Budget \$ F = (A+B+C+D+E)	Expected Project Completion
Infrastructure	Wurrumiyanga Multipurpose Hall	151,989	578,458	769,553	-	-	1,500,000	31/12/2027
Plant & Machinery	Other MV / P&M	-	305,000	-	-	-	305,000	30/09/2026
	TOTAL	151,989	883,458	769,553	-	-	1,500,000	

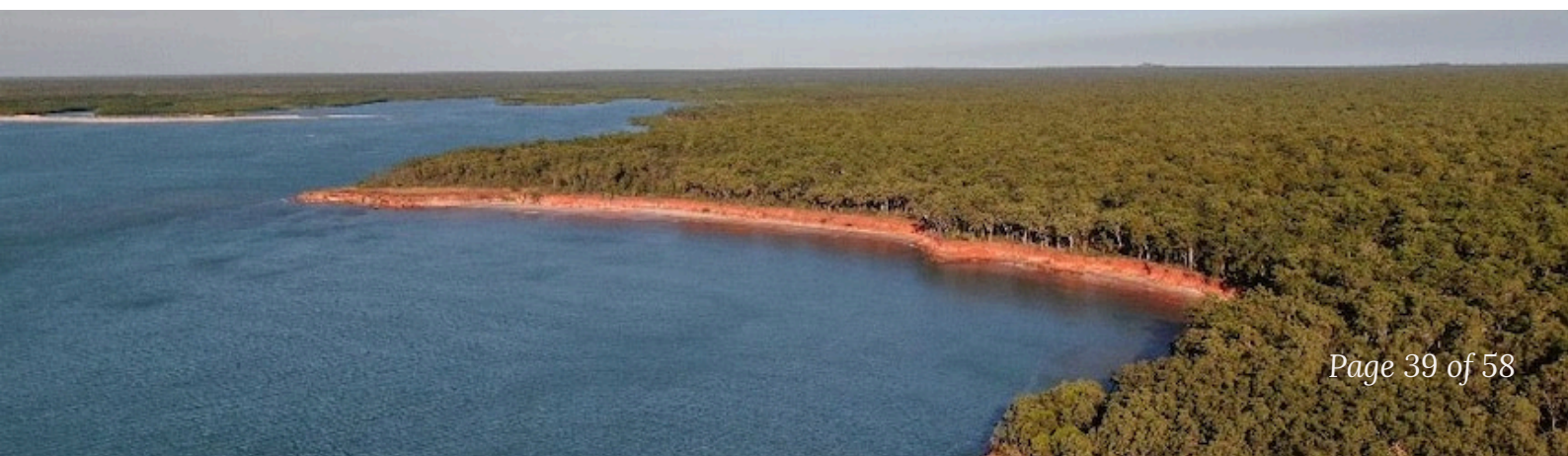


Table 6.1 Annual Budget Local Authority Wise

LOCAL AUTHORITY BUDGETS FOR THE YEAR ENDING 30 JUNE 2027	Regional	Wurrumiyanga	Pirlangimpi	Milikapiti	Total Annual Budget \$
OPERATING INCOME					
Rates	65,590	2,275,790	547,238	633,928	3,522,546
Charges	27,280	517,112	157,473	172,604	874,469
Fees and Charges	50,100	792,613	282,155	320,684	1,445,552
Operating Grants and Subsidies	9,215,787	1,313,120	62,996	126,504	10,718,407
Interest/Investment Income	175,000	-	-	-	175,000
Commercial and Other Income	108,210	127,120	235,714	655,300	1,126,344
TOTAL OPERATING INCOME	9,641,967	5,025,755	1,285,576	1,909,020	17,862,318
OPERATING EXPENDITURE					
Employee Expenses	2,869,571	1,999,859	1,261,279	1,263,728	7,394,436
Materials and Contracts	3,445,410	1,760,063	505,675	925,758	6,636,906
Elected Member Allowances	0	156,760	70,380	209,200	436,340
Elected Member Expenses	114,008	996	996	996	116,996
Council Committee & LA Allowances	8,004	15,750	15,750	15,750	55,254
Council Committee & LA Expenses	2,600	4,508	1,704	2,004	10,816
Depreciation, Amortisation & Impairment	4,831,860	-	-	-	4,831,860
Interest Expenses	0	-	-	-	-
Other Expenses	1,392,501	388,244	118,334	408,196	2,307,275
TOTAL OPERATING EXPENDITURE	12,663,954	4,326,179	1,974,118	2,825,632	21,789,884
BUDGETED OPERATING SURPLUS/DEFICIT	(3,021,987)	699,576	(688,542)	(916,612)	(3,927,565)

Table 6.1 Continued...

LOCAL AUTHORITY BUDGETS FOR THE YEAR ENDING 30 JUNE 2027	Regional	Wurrumiyanga	Pirlangimpi	Milikapiti	Total Annual Budget \$
BUDGETED OPERATING SURPLUS/DEFICIT	(3,021,987)	699,576	(688,542)	(916,612)	(3,927,565)
<i>Remove</i> NON-CASH ITEMS Less Non-Cash Income Add Back Non-Cash Expense	4,831,860	-	-	-	4,831,860
TOTAL NON-CASH ITEMS	4,831,860	-	-	-	4,831,860
<i>Less</i> ADDITIONAL OUTFLOWS Capital Expenditure Borrowing Repayments (Principal Only) Transfer to Reserves Other Outflows	305,000 10,000	578,458 -	- -	- -	883,458 10,000
TOTAL ADDITIONAL OUTFLOWS	(315,000)	(578,458)	0	0	(893,458)
<i>Add</i> ADDITIONAL INFLOWS Capital Grants Income Prior Year Carry Forward Tied Funding Other Inflow of Funds Transfer form Reserves	-	-	-	-	-
TOTAL ADDITIONAL INFLOWS	-	-	-	-	-
NET BUDGETED OPERATING POSITION	1,494,873	121,118	(688,542)	(916,612)	10,837



FY 2026-27 Budget Assumptions

- All current core services will continue to be provided by the Council.
- Due to the small rates base council is heavily reliant on territory government and commonwealth grants
- It is anticipated that the repairs, maintenance, management and development of infrastructure continue at the same level as outlined in the budget. TIRC will continue to apply for additional funding to rectify identified deficiencies in infrastructure areas.
- There are no major initiatives planned over beyond the activities identified in the Regional Plan and Budget. TIRC's current financial position does not have untied funds available for significant new initiatives. With these circumstances in mind any new major community initiatives would be entirely reliant upon the provision of additional special purpose grant funding.
- A CPI increase of 3.5% is assumed per year
- The proposed budget factors in an increase to general rates & Charges of 10% compared to last year.
- Prior Year Carry Forward Tied Funding and Current Year Carry Forward Tied Funding is appropriately adjusted for the preparation of this budget.

Budget Initiatives

- Increased investments in upgrades of community roads in Wurrimiyanga, Pirlangimpi and Milikapiti through Roads 2 Recovery funding.
- Investment in community facilities with upgrades planned for
 - Recreation Hall in Wurrumiyanga
- Investment in asset renewal and replacement programs to support reliable service delivery



Rates Declaration for 2026/27

Notice is hereby given pursuant to Section 241 of the Local Government Act 2019, that the following rates and charges were declared by Tiwi Islands Regional Council at the Special Council Meeting on 29 June 2026, pursuant to Chapter 11 of the Local Government Act 2019 in respect of the financial year ending 30 June 2027.

Rates

Tiwi Islands Regional Council ('the Council') makes the following declaration of rates pursuant to Chapter 11 of the Local Government Act 2019 ('the Act').

1. Pursuant to Section 227 of the Act, the Council adopts the Unimproved Capital Value as the basis for determining the Assessed Value of allotments within the Council area.

2. The Council, pursuant to Section 237 of the Act, declares that it intends to raise, for general purposes by way of rates, the amount of \$3,449,753 which will be raised by the application of:

- (a) differential fixed charges; and
- (b) differential valuation-based charges with differential minimum charges being payable in the application of those differential valuation-based charges; and

3. The Council hereby declares the following rates:

(a) With respect to each class of allotment of rateable land within the Council area that is used or occupied for **Residential Purposes** and where there is an Unimproved Capital Value assessed for the allotment, a valuation-based charge being 10.61 % of the assessed value of the allotment with a minimum amount being payable in the application of that charge being \$2,969.90

multiplied by the greater of:

- the number of separate parts or units that are adapted for separate occupation or use (pursuant to section 226(5) of the Act) on each allotment; and
- the number 1.

(b) With respect to each class of allotment of rateable land within the Council area that is used or occupied for a **Commercial Land Use** and where there is an Unimproved Capital Value assessed for the allotment, (excluding pastoral leases and mining tenements), a valuation-based charge being 4.97% of the assessed value of the allotment with a minimum amount being payable in the application of that charge being \$2,871.77 multiplied by the greater of:

- the number of separate parts or units that are adapted for separate occupation or use (pursuant to section 226(5) of the Act) on each allotment; and
- the number 1.

(c) With respect to each class of allotment of rateable land within the Council area that is **Vacant Land** and where there is an Unimproved Capital Value assessed for the allotment, a valuation-based charge being 7.20% of the assessed value of the allotment with a minimum amount being payable in the application of that charge being \$2,969.90

(d) With respect to each class of allotment of rateable land within the Council area that is used or occupied for **Residential Purposes**, where there is no Unimproved Capital Value assessed for the allotment, a fixed charge of \$2,969.90.

(e) With respect to each class of allotment of rateable land within the Council area that is used or occupied for **Commercial Land Use** (excluding pastoral leases and mining tenements), where there is no Unimproved Capital Value assessed for the allotment a fixed charge of \$2871.77.

(f) With respect to each class of allotment of rateable land within the Council that is **Vacant Land**, where there is no Unimproved Capital Value assessed for the allotment a fixed charge of \$2,969.90.

(g) With respect to each allotment of rateable land which is a **Mining Tenement** as defined in the Act, a rate of 0.009238 of the assessed value of the allotment with the minimum amount payable in the application of that differential rate being \$2,368.42 and on the basis of that,

- Contiguous tenements or reasonably adjacent tenements held by the same person are to be rated as if they were a single tenement.
- If the owner of the mining tenement is also the owner of another interest in the land (the other interest) then:

1. If the rate calculated in accordance with this paragraph (g) is less than or equal to the rate payable for the other interest –no rate is payable for the mining tenement; or

2. If the rate is calculated in accordance with this paragraph (g) (amount A) is greater than the rate payable for the other interest (amount B) – the rate payable for the mining tenement is the difference between amount A and amount B.

(h) With respect to each allotment of rateable land which is a Pastoral Lease as defined in the Act, a rate of 0.000813 of the assessed value of the allotment with the minimum amount payable in the application of that differential rate being \$1,000.70

Charges

4. Pursuant to Section 239 of the Act, the Council declares the following charges in the Council area. Council intends to raise \$844,681 by these charges.

(a) For the purposes of these charges:

- Council area' means the area of Council as defined in the Act;
- residential dwelling' means a dwelling house, flat or other substantially self-contained residential unit or building on residential land (whether or not it is exempt from rates) and includes a unit within the meaning of the Unit Titles Act

and the Unit Titles Schemes Act;

- 'residential land' means land used or capable of being used for residential purposes (but does not include land on which there is no residential dwelling);
- 'allotment of commercial land' means land whose occupation and use of which is primarily for non-residential purposes and may be commercial or industrial by nature;
- the 'garbage collection service' comprises the collection of one garbage bin per week of a size and on days determined by the Council.

(b) Residential Garbage Collection Charge:

- The purpose for which this Charge is to be imposed is to assist Council in meeting the cost of the garbage collection service it provides to, or which Council is willing and able to provide to each allotment of residential land in the Council area;
- It is the opinion of Council that such purpose is and will be of special benefit to those allotments;
- A charge of \$1,026.32 per annum per residential dwelling will apply;

(c) Waste Disposal and Management Charge:

- The purpose for which this Charge is to be imposed is to assist Council in meeting the cost of providing the waste disposal facility to which Council is willing and able to provide access to each allotment of commercial or residential land in the Council area;
- It is the opinion of Council that such service is and will be of special benefit to those allotments;
- A charge of \$1,537.82, per annum per allotment of commercial land will apply.
- A charge of \$1,173.07, per annum per allotment of residential land will apply.

(d) Commercial Garbage Collection Charge:

- The purpose for which this Charge is to be imposed is to assist Council in meeting the cost of the garbage collection service it provides to, or which Council is willing and able to provide to each allotment of commercial land in the Council area;
- It is the opinion of Council that such purpose is and will be of special benefit to those allotments;
- A charge of \$1,086.69 per annum per allotment of commercial land will apply;

Relevant interest rate

5. The relevant interest for the late payment of rates and charges is fixed in accordance with Section 245 of the Act at the rate of 18% per annum and is to be calculated on a daily basis.

Payment

6. The Council determines that the rates and charges declared under this declaration

must be paid within 28 days of the issue of rate notice under Section 242 of the Act. Payments falling due on a weekend or public holiday may be paid by the following business day without incurring late payment interest. A ratepayer who fails to pay their rates and charges notified under the relevant rates notice under Section 242 of the Act may be sued for recovery of the principal amount of the rates and charges, late payment penalties, and cost reasonably incurred by the Council in recovering or attempting to recover the rates and charges.

Optional Services

7. In accordance with section 289 of the Act, Council resolves to impose the following fees for the following optional services:

(a) a fee of \$262.24 per annum for each additional weekly garbage collection through the use of more than one (1) council specified garbage bin approved by Council in response to a written request from a person liable to pay a charge in respect of a residential dwelling referred to in paragraph 4(b)(i),

(b) a fee of \$337.85 per annum for each additional weekly garbage collection through the use of more than one (1) council specified garbage bin approved by Council in response to a written request from a person liable to pay a charge in respect of an allotment of commercial land referred to in paragraph 4(d)(i).

Heidi Dorn

Chief Executive Officer

Councillor Allowances for FY2026-27

DETERMINATION OF ALLOWANCES FOR MEMBERS OF LOCAL COUNCILS

REPORT ON DETERMINATION NO. 1 OF 2026

As per Original Paper No 629 Laid on the table 12th Mar. 2026.

As per Appendix A to the Report

Under section 7B of the Assembly Members and Statutory Offices (Remuneration and Other Entitlements) Act 2006, the Tribunal determines as follows:

Title / Position	Councillor Allowances FY2026-27			
	Base Allowance	Additional	Mayor Motor Vehicle	Total Allowance
	A	B	C	D = (A+B+C)
Ordinary Council Member	\$21,960	-	-	\$21,960
Deputy Mayor	\$21,960	\$16,000	-	\$37,960
Mayor	\$25,000	\$85,280	\$40,000	\$150,280

EXTRA MEETING / ACTIVITY ALLOWANCE

4.1 An Extra Meeting / Activity Allowance of up to \$12,000 per financial year, may be accessed by all Councillors and Deputy Principal Members.

For the purpose of:

- Special Meetings of Full Council or Established Committees of Council
- Attendance of Local Authority Meetings within the Ward member is representing
- Attendance at any Functions representing Principal Member on Official Council Duties
- Attendance at any Meetings representing as an Invited Representative of Council with Council Approval
- Attendance at any Approved Extra Meetings of Council for Planning, Briefing or Information Sessions of Council Meetings

Allowances to be paid to eligible members (not including Principal Members) are:

- Fee for attendance at extra meetings or activities is the accumulated hours on any day and are as follow:
 - up to 2 hours \$200
 - between 2 and 4 hours \$300
 - more than 4 hours (maximum payable for any one day) \$500



VEHICLE ALLOWANCE

6.1 Vehicle Allowance will be available for travel undertaken by all Councillors when the travel:

- exceeds 50kms from home base 100kms return,
- travel does not occur in a council supplied and maintained vehicle;
- the Councillor is not in receipt of a motor vehicle allowance in Clause 7 below;
- the vehicle allowance is capped at \$10,000.

6.2 Vehicle Allowance will be in the form of Kilometre Allowance which will be paid at rates set by the ATO for FY 2026-27.

PROVISION OF MOTOR VEHICLE

7.1 Principal Members of Municipal and Regional Councils are entitled to a council-maintained vehicle.

7.2 If Principal Members of Municipal and Regional Councils chose not to be provided with a Council maintained vehicle, they are entitled to Motor Vehicle Allowance, paid fortnightly or monthly, and will be:

- up to \$40,000 per year for Regional Principal Members.

TRAVEL ALLOWANCE

8.1 Principal Members, Deputy Principal Members & Councillors who are required to stay away from home overnight on Approved Council Business, will be entitled to Travel Allowance.

8.2 The applicable rates to be paid are found in Table 1 Taxation Determination TD 2025/4 or any subsequent Taxation Determination made in substitution of that determination.

PROFESSIONAL DEVELOPMENT ALLOWANCE

Each Elected Member is entitled to a Professional Development Allowance of \$7,500 per financial year.

Local Authority Allowances

DETERMINATION OF ALLOWANCES FOR MEMBERS OF LOCAL AUTHORITIES

REPORT ON DETERMINATION NO.1 OF 2026

As per Original Paper No 630 Laid on the Table 12th Mar 2026.

Applicable from 01 July 2026

ALLOWANCES

The following allowances will be paid for each meeting of a Local Authority

The Chair of the Local Authority will be paid as follows:

if the meeting is held up to 2 hours	\$300
if the meeting is held between 2 to 4 hours	\$450
if the meeting is held for more than 4 hours	\$600

A member of the Local Authority will be paid as follows

if the meeting is held up to 2 hours	\$200
if the meeting is held between 2 to 4 hours	\$300
if the meeting is held for more than 4 hours	\$400





Appendices

Appendix A: TIRC Strategic Plan - Towards 2030 Vision and Beyond (4 pages)

Appendix B: 2026/27 Schedule of fees and charges (5 pages)



STRATEGIC PLAN

TOWARDS 2030 VISION AND BEYOND

(IT'S WHAT WE DO THAT COUNTS NOT WHAT WE SAY!)

VISION

“Service for a Tiwi future”

“Najingawula Tiwi ngarra amangijirri ngingingawula
murrakapuni”



MISSION

- 1.** Represent the Tiwi community by-
Being an advocate to other levels of Government.
Facilitating activity in partnership with others.
- 2.** Deliver services that meet the Tiwi community's needs.
- 3.** Provide leadership to the Tiwi community.
- 4.** Comply with all obligations prescribed by legislation.

VALUES AND GUIDING PRINCIPLES

We accept responsibility for delivering effective services with the authority of the Regional Council for the Tiwi Islands

RESPECT

We respect ourselves, each other, our staff, Tiwi culture, our clients and stakeholders so that we can deliver the strongest services possible for the Tiwi Islands.

ETHICS

We demonstrate honesty and integrity in the delivery of services on behalf of the Tiwi Islands Regional Council.

COMMITMENT

We are committed to delivering services and achieving outcomes on behalf of the Tiwi Islands Regional Council for people living on the Tiwi Islands.

LOYALTY

We are loyal in supporting our clients, our staff and stakeholders; trusting in those around us to achieve strong outcomes for the people living on the Tiwi Islands.

TRANSPARENCY

We believe in and practice transparency in all our decisions and in our dealings with the community and all other stakeholders on the Tiwi Islands

ACCOUNTABILITY

We strive to be fully accountable for all our actions and decisions

INCLUSION

We try to include all the community and all the stakeholders in the decisions we make which effect the community

GOALS

Develop and retain employees and emphasize the recruitment of local people.

Provide effective Council services to the Tiwi Communities and other stakeholders.

Management of finances, assets and infrastructure will be responsible, accountable and transparent.

Manage resources in an environmentally sustainable manner, respecting country and culture.

Improve Council operations. Communicate in an open, honest and culturally appropriate way.

Achieve best practice in compliance and governance. Facilitate the development of socio-economically responsible opportunities on the Tiwi Islands.

OBJECTIVE

To become a leader in NT Local Government with high levels of performance in governance, compliance, financial management and service delivery.

KEY FOCUS AREAS AND DIRECTIONS

Improve financial management and sustainability

Statutory compliance

Upgrading and maintenance of roads and drainage

Improve public transport

Deliver services to the community as set out in the annual Regional Council Plans

Strengthen relationships with all stakeholders and develop alliances and partnerships for the benefit of the Tiwi community



WHAT WE WILL DO

Communicate with the Tiwi community, listen to their views and provide regular feedback through newsletters and forums.

Work with Local Authorities to identify service and project priorities.

Review all human and financial resources to ensure they are being used efficiently to meet Council priorities.

Regularly review and monitor service delivery standards to ensure community needs are being met.

Develop strategies, forward plans and policies

ASPIRATIONS

To improve the situation that Tiwi people live in. Pass on knowledge and plan succession for the future.

A commitment to the delivery of the best services possible for people living on the Tiwi Islands.

Cross culture – exchanging information and knowledge. Tailor Tiwi services so they respond to local needs.

Taking on responsibility for the delivery of services and achieving outcomes. Greater capability in the mob and in the Tiwi Islands Regional Council as an organization.

Flexibility within the parameters that the Tiwi Islands Regional Council operates within.

Sustainability for a Tiwi future.



TIWI ISLANDS REGIONAL
SCHEDULE OF FEES AND CHARGES FY- 2026/27
 Effective from 1 July 2026

Appendix B

ACCOMMODATION		FY 2026-27	UOM
Wurrumiyanga Motel (1 bedroom with ensuite) shared Kitchen		295.00	per night
<i>Accommodation Cancellation / No Show Fee: Cancellations made within 48 hours of arrival incur a charge equal to one night's accommodation. No shows will be charged the full accommodation fee for the entire booking.</i>			
ADMINISTRATION			UOM
Commercial Premise Rentals			
	Commercial Premises (Office Space) Rentals	54.00	per square metre
	<i>Commercial Premises Fully Maintained by Council (Office Space) rentals -</i>	68.00	per square metre
Meeting Room & Equipment Hire			
W/P/M	Large Meeting Room or Boardroom (per day)	255.00	per day
W/P/M	Large Meeting Room or Boardroom (per hour)	40.00	per hour
W	Small Meeting Room (per day) WURRUMIYANGA ONLY	130.00	per day
W	Small Meeting Room (per hour) WURRUMIYANGA ONLY	20.00	per hour
W	Small Office Space (per day) WURRUMIYANGA ONLY	100.00	per day
W	Small Office Space (per hour) WURRUMIYANGA ONLY	15.00	per hour
	Cleaning fee will be applied if room left in a dirty and disorderly state	150.00	per hour
Pilot Waiting Area Usage			
	Pilot Waiting Area Charge	35.00	per day
	<i>Access to designated waiting area including Wi-Fi, tea/coffee and bathroom amenities during business hours.</i>		
Information Act Requests			
	<i>For fees and charges refer to the Information Regulations Act</i>		
ICT		FY 2026-27	UOM
	Consulting fees - labour (minimum 1 hour charge)	240.00	per hour
ANIMAL CONTROL			UOM
	<i>Voluntary Maximum 2 dogs per household</i>		
	<i>Unsafe dogs will be treated in accordance with public safety.</i>		
	<i>Cats are banned from the Tiwi Islands</i>		
Sterilised Dog Registration			
	One Year		
	Normal Fee	15.00	per dog
Entire Dog Registration			
	One Year		
	Normal Fee	140.00	per dog
Vet Consult (up to 2 dogs)		65.00	per consult

BUILDING SERVICES		FY 2026-27	UOM
Repairs and Maintenance - period contract pricing on application			
	Carpentry Repairs Labour	240.00	per hour
	Electrical Repairs Labour	240.00	per hour
	Plumbing Repairs Labour	240.00	per hour
	Unskilled Labour / Trade Assistant	170.00	per hour
	Project Manager	330.00	per hour
	Saturday surcharge on all labour - 50% (35%) (min 3 hours)		per hour
	Sunday / Public Holiday surcharge on all labour - 100% (50%) (min 3 hours)		per hour
	Week Day After Hours Callouts after 4pm - applicable labour rate + 35% (min. 3 hours)		per hour
Materials			
	At cost plus administration / handling of 30%		
MECHANICAL WORKSHOPS			UOM
Vehicle & Plant Repairs			
	Labour	240.00	per hour
	Saturday surcharge on all labour - 50% (35%) (min 3 hours)		per hour
	Sunday / Public Holiday surcharge on all labour - 100% (50%) (min 3 hours)		per hour
	Week Day After Hours Callouts after 4pm - applicable labour rate + 35% (min. 3 hours)		per hour
Materials			
	At cost plus administration / handling of 30%		
ESSENTIAL SERVICES			UOM
Labour			
	Labour	240.00	per hour
	Saturday surcharge on all labour - 50% (35%) (min 3 hours)		per hour
	Sunday / Public Holiday surcharge on all labour - 100% (50%) (min 3 hours)		per hour
	Week Day After Hours Callouts after 4pm - applicable labour rate + 35% (min. 3 hours)		per hour
CIVIL WORKS			UOM
PLANT and EQUIPMENT HIRE - DRY HIRE (min 3 hr charge)			
W/P/M	Tractor & Slasher	223.00	per hour
W/P/M	Ride on mower	191.00	per hour
W/P/M	Grader 140H	349.00	per hour
W/P/M	Grader 140M	370.00	per hour
W	Grader 130G	296.00	per hour
W/P/M	Loader 924	414.00	per hour
W/P/M	Garbage Compactor	358.00	per hour
W/P/M	Water Truck	236.00	per hour
W/P/M	Skid steer loader	259.00	per hour
W/P/M	SKL attachments	66.00	per hour
W/P/M	Backhoe	259.00	per hour
W/P/M	Vibe Roller	358.00	per hour
W/P/M	Multi Tyre Roller	358.00	per hour
W/P/M	Flat top Truck 4 - 6T	143.00	per hour
W/P/M	Tip Truck 6 - 9T	156.00	per hour
W/P/M	Truck - End tipper 12t	220.00	per hour
P/M	Mack Truck (Prime Mover)	220.00	per hour
P/M	Float trailer	268.00	per hour
P/M	Mack Truck (Prime Mover) & Float trailer (Combined)	443.00	per hour
P/M	Single Side Tipper Trailer	236.00	per hour
P/M	Excavator 22T	349.00	per hour
P/M	Mini Excavator	259.00	per hour
W/M	Forklift	259.00	per hour
W/P/M	Dozer	2,215.00	per day
	Mobilisation / Demobilisation (agreed at time of quote)		per movement
Labour			
	Labour - unskilled	170.00	per hour
	Labour - skilled	240.00	per hour
	Saturday surcharge on all labour - 50% (35%) (min 3 hours)		per hour
	Sunday / Public Holiday surcharge on all labour - 100% (50%) (min 3 hours)		per hour
	Week Day After Hours Callouts after 4pm - applicable labour rate + 35% (min. 3 hours)		per hour

COMMUNITY SERVICES		FY 2026-27	UOM
Recreation Facility Hire			
	Hall Hire rate per day	545.00	per day
	Hall Hire rate per hour	75.00	per hour
	Broadcasting Recording Studio	252.00	per hour
	<i>Cleaning fee (will be applied if centre left in a dirty and disorderly state)</i>	150.00	per hour
	Cleaning and security deposit (<i>returned on satisfactory inspections of facility</i>)	415.00	NO GST
	Key deposit (refundable on return)	130.00	NO GST
Wurrumiyanga Gym Membership			
	Monthly Membership Fees	36.00	Per month
	Discounted Fees on Gym Membership Fees Paid in Advance		
	Membership Paid in Full :- Advance for 3 months	94.00	
	Membership Paid in Full :- Advance for 6 months	180.00	
	Membership Paid in Full :- Advance for 12 months	330.00	
	TIRC Staff or Elected Members	19.00	Per month
	Patients with Chronic Care Plan	15.00	Per month
Equipment Hire			
	Chair hire - per chair per day	5.00	per day
	Trestle table hire per trestle per day	15.00	per day
Equipment Replacement			
	Chair	15.00	each
	Table	130.00	each
Cool Room Hire			
	Daily	255.00	per day
	Weekly Hire	705.00	per week
OVAL			
	<i>Sporting ovals are allocated to approved Sporting Organisations for seasonal and casual use in the first instance. If available, fees are as follows:</i>		
Oval - Sporting use			
	Sporting Organisations or Territory / National Championships - per day	728.00	per day
	Fundraising / Community Events - per day	1365.00	per day
	Commercial Events - per day	4546.00	per day
Oval - Seasonal User Groups			
	Per Annum Seasonal Usage	3216.00	per annum
	Per Annum Signage	1039.00	per annum
Oval - Casual Use			
	Oval Hire - full day	625.00	per day
	Hire change rooms, includes cleaning fee	312.00	per day
	Oval Hire - hourly rate (excludes changing room)	155.00	per hour
	Deposit on Keys (<i>refunded on return</i>)	170.00	NO GST
Park			
	Park / public access area - Commercial Use	280.00	per day
	Access to Power	104.00	per day
	Security Deposit (<i>refunded on satisfactory inspection of facility</i>)	858.00	NO GST
	Cleaning Deposit (<i>refunded on satisfactory inspection of facility</i>)	553.00	NO GST
Standard Signs			
	Sports Oval - per week		
	Advertising - Commercial	415.00	per week
	Advertising - Non commercial	183.00	per week

TRANSPORT		FY 2026-27	UOM
Car Ferry - Regular Transport			
	Foot Traffic Adult (free on day of Ceremony or funeral)	6.00	per person
	Foot traffic Pensioner and child (free on day of Ceremony or funeral)	3.00	per person
	One Way per vehicle (Commercial)	125.00	per vehicle
	One Way per vehicle (Private)	50.00	per vehicle
Car Ferry - Sole Use			
	Special purpose hire full day	3500	full day
	Special purpose hire half day	2500	half day
Passenger Boat (Dinghy) - Sole Use			
	Passenger Boat - Sole Use (minimum 2 hours)	200.00	per hour
Car Ferry / Dinghy - Extend Operational Hours - During Business Day			
	Call-out Fee	300.00	per hour
Barge / Freight Shed Deliveries			
	Call out Fees - Minimum 2 Hours		
	During Council Business Hours - Unskilled Labour	170.00	per hour
	After Council Business Hours - 50 % Surcharge on applicable rate		
Fuel deliveries			
	Charge calculated as per the labour and equipment hire fees and charges		
CAR HIRE			
	Regular		
	Vehicle Hire Charges Per Day (min 1 day) (no recreational use permitted)	460.00	Per Day
	Vehicle Hire Charges Per week (no recreational use permitted)	2,770.00	Per Week
	Program Cost Allocation - Tied Grant Funding -Vehicle Hire		
	Vehicle Hire Charges Per Month (no recreational use permitted)	3,465.00	Per Month
AIRPORT TRANSFERS / PICK UP DROP			
	Regular		
	One Way Pick up / Drop Off Airport	55.00	One Way
	Return Pick up + Drop Off Airport	110.00	Return
FUEL CARD			
	Fuel Card Replacement at Milikapiti Fuel Station	20.00	Each
AIRPORTS			
Aircraft Landing Fees			
	[MTOW = Maximum take off weight]		
	Department of Defence		per aircraft
	Gliders		per aircraft
	Australian Army		per aircraft
	Balloons		per aircraft
	NT Police		per aircraft
Fixed Wing Aircraft (per landing)			
	8.999 tonnes (MTOW) per tonne and part thereof	48.97	per tonne
Rotary Wing Aircraft (per landing)			
	2.499 tonnes (MTOW), per tonne and part thereof	48.97	per tonne
	2.500 tonnes (MTOW) and over per tonne and part thereof	62.44	per tonne
Parking Fees (per aircraft)			
	Non-airport resident charter operators (per annum, plus landing fees)	2285.36	per annum
	Non-airport resident charter operators (per night, plus landing fees)	114.48	per day
	Private owners (non-commercial) (per annum, plus landing fees)	826.80	per annum
	Private owners (non-commercial) (per night, plus landing fees)	43.46	per day
	Light private - non commercial aircraft of single engine	475.94	per annum
	Department of Defence		per aircraft
	Gliders		per aircraft
	Australian Army		per aircraft
	Balloons		per aircraft
	NT Police		per aircraft
Call Out Fees			
	After hours, per hour (min 3 hours)	226.84	per hour

WASTE MANAGEMENT		FY 2026-27	UOM
	<i>Dumping of waste outside the tip is not permitted and offenders will be prosecuted</i>		
	<i>Dumping of contaminated waste and asbestos is prohibited</i>		
	<i>Waste disposal fees must be paid where applicable</i>		
Rubbish removal			
	Weekday per man/hr - Labour (min 3 hours)	89.00	per hour
	Weekday per man/hr - Supervision (min 3 hours)	125.00	per hour
	Saturday surcharge on all labour/supervision - 35% (min 3 hours)		per hour
	Sunday / Public Holiday surcharge on all labour/supervision - 50% (min 3 hours)		per hour
	Replacement of Bin (per bin at cost) (GST applied)		each
	Replacement of Bin 240 Liter Bin	250.00	each
Landfill Access			
	Ute/Station Wagon	73.00	
	Tray Ute	99.00	
	Trailer 6x4x1	66.00	
	Trailer 6x4x2	130.00	
	Trailer 8x5x1	108.00	
	Trailer 8x5x2	215.00	
	Trailer 10x6x1	160.00	
	Trailer 10x6x2	323.00	
	Trailer 12x7x1	225.00	
	Trailer 12x7x2	454.00	
	Trucks 1 to 3 Cubic Metres per load	300.00	
	Trucks 3 to 5 Cubic Metres per load	501.00	
	Truck 6 Cubic Metres per load	600.00	
	Truck 10 Cubic Metres per load	1000.00	
	Trucks over 10 Metres (Per Cubic Metre)	101.00	
Landfill Access - Green Tree Waste / Uncontaminated Foliage			
	Ute/Station Wagon	19.00	
	Tray Ute	28.00	
	Trailer 6x4x1	19.00	
	Trailer 6x4x2	37.00	
	Trailer 8x5x1	31.00	
	Trailer 8x5x2	62.00	
	Trailer 10x6x1	46.00	
	Trailer 10x6x2	92.00	
	Trailer 12x7x1	66.00	
	Trailer 12x7x2	130.00	
	Trucks 1 to 3 Cubic Metres	86.00	
	Trucks 3 to 5 Cubic Metres	144.00	
	Truck 6 Cubic Metres	173.00	
	Truck 10 Cubic Metres	286.00	
	Trucks over 10 Metres (Per Cubic Metre)	29.00	
Commercial Waste - NOT ACCEPTED			
Liquid Waste - NOT ACCEPTED			
Asbestos - NOT ACCEPTED			

End of document.

